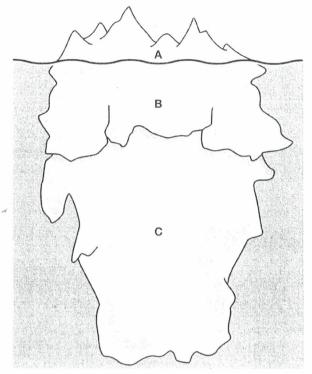
The culture iceberg

When you observe people from a certain culture, some characteristics such as dress and the way people greet each other - are easy to see. Others are not so easy.

Culture is sometimes compared to an iceberg, some of which is visible, but much of which is difficult to see, or invisible.



- 1 Look at the list of components of national culture, and place each one in one of the three categories:
 - A things which you can recognise quite easily
 - B things which take some time to recognise
 - C things which you recognise only when you are very familiar with a culture.

Artefacts: art and architecture [Humour
Balance between work and home [Organisation of companies
Corruption [Personal friendship
Democracy [Physical gestures
Directness of speech in business [Press and other media
Driving habits [Punctuality in business
Emotion shown in public [Social life: public and private
Family life [Social organisation and class
Gender – roles of males and females [Treatment of outsiders/foreigners
Greetings	☐ Values and beliefs

- 2 Are any of these more important than others in understanding a particular national culture with which you are familiar?
- 3 Add any other elements which you think are important in defining a national culture you know.

The culture onion

The onion shows five different layers of culture which might affect an individual's identity:

- Local community Profession/occupation Company Business sector
- Country Conuta Business sector Cowbaux and sign occupation local community
- 1 Can you add other layers to the onion?
- 2 Which layers of culture do you think are the most influential on a person's behaviour?
- 3 Choose a person you know quite well and explain how he or she has been influenced by the different cultures he or she belongs to.